



# **On a tight leash: does bank organizational structure matter for macroprudential spillovers?**

Piotr Danisewicz, Dennis Reinhardt and Rhiannon Sowerbutts

**Discussion from:**

Silvia Bressan

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- **Do cross-border spillovers of macroprudential regulation depend on the organizational structure of multinational groups?**
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  - **Parent – Branches** *versus* **Parent – Subsidiaries**
- Empirical design
  - Sample of foreign branches and subs operating in the UK
  - Event study (diff-in-diff): Use changes in macroprudential regulations occurring in the parent country
  - Impact from the macroprudential events on lending to UK customers

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Type = 1 => Branch

	Non-bank lending				Interbank lending			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Capital regulation*Type	-0.059 (-0.62)	-0.065 (-0.66)			-0.063*** (-3.13)	-0.068*** (-4.13)		
Lending standards*Type	0.034 (0.36)		0.037 (0.40)		0.020 (0.54)		0.024 (0.60)	
Reserve requirements*Type	0.025 (0.27)			0.026 (0.28)	0.084 (1.07)			0.085 (1.08)
Type	0.030* (1.86)	0.031* (1.76)	0.030* (1.89)	0.030 (1.70)	-0.042** (-2.38)	-0.041** (-2.30)	-0.041** (-2.31)	-0.042** (-2.40)
Bank size (ln)	0.001 (0.18)	0.001 (0.20)	0.001 (0.19)	0.001 (0.19)	0.005 (1.56)	0.005 (1.58)	0.005 (1.59)	0.005 (1.57)
Wholesale	-0.101** (-2.18)	-0.101** (-2.24)	-0.101** (-2.19)	-0.101** (-2.25)	0.039 (1.03)	0.039 (1.02)	0.038 (1.01)	0.039 (1.03)
Observations	4,107	4,107	4,107	4,107	4,107	4,107	4,107	4,107
R-squared	0.529	0.529	0.529	0.529	0.515	0.514	0.514	0.514

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- With tighter capital rules in the parent country:
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  - Tighter lending standards or reserve requirements do not induce changes in the lending policy
- => With changing capital regulation it becomes easier and more flexible to adjusting the (interbank) lending of branches than of subs**

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- Insightful empirics
- Suggest that one driver for the choice of the group organizational structure might be the prevention of spill-over effects
- Though, some more comments...



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- Does the argument rely only on corporate governance or the spillover channel is more articulated? Other arguments/channels:

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  - Discussion/Test on effects from:
    - Increased **counterparty risk** in the UK interbank market
    - Tendency after the crisis in switching from wholesale to deposit funding models (Oura et al. (2013), IMF)

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  - ✂️ **This paper**: *Parent-subs structures allow also less stronger macroprudential spillovers than parent-branches*
- Integrate Luciano & Wihlborg (2014, wp) in the debate around **ring-fencing**
  - =>the subsidiary structure is the desirable organizational structure from a social point of view
  - =>Operational ring-fencing would be optimal for financial conglomerates as well as for **international banks**

- Although mentioned, **taxation issues** should be more deeply explored:
  - A branch office is not considered a local tax resident
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  - =>A different allocation of profits (and loans) between subs and branches might result in different taxable income

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- **Controlling for the domestic and UK corporate tax rate**
  - Reinforces the argument that the spillover is due to tightening regulation and not tax rate differentials
  - and/or would make the argument more articulated, e.g:
    - *Spillover observed for subs where UK tax rate > domestic tax rate*



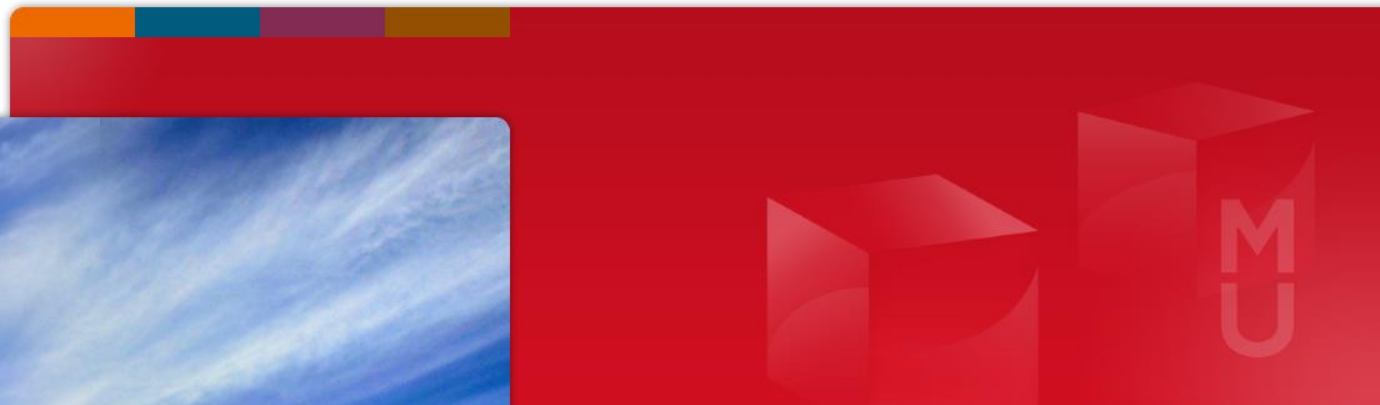
- Disentangle the **affiliate-parent** lending
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- Check **parental guarantee on affiliates' debt**
  - The parent guarantee allows the affiliate to issue more external debt, ultimately expanding lending (*I do have work in progress on this*)
  - Hence, your pattern might be driven by the non-guaranteed branches

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  - Expectation: The lending of fully owned subs should react more rapidly than partially owned subs

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- For the subs check cross sectional differences in the degree of control (**partially vs fully owned subs**)
  - Expectation: The lending of fully owned subs should react more rapidly than partially owned subs
- If the main argument is based on the more flexible control of branches, than the spillover effect should be noted **also in the domestic country**
  - But this maybe requires another database...



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End of Discussion